



Rebuilding a School and Rebuilding a Community

The Path to Reinventing Fremont High School



Meet your Speakers



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Fremont High School
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School District



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Architects



Agenda

- **Oakland and Fremont High School Context and History**
- **Project Overview**
- **Lessons Learned**
- **Results and Impact**
- **Discussion**



Community Ownership



History and Context

City of Oakland and Fremont High School





East Oakland



Fremont High School





Challenges

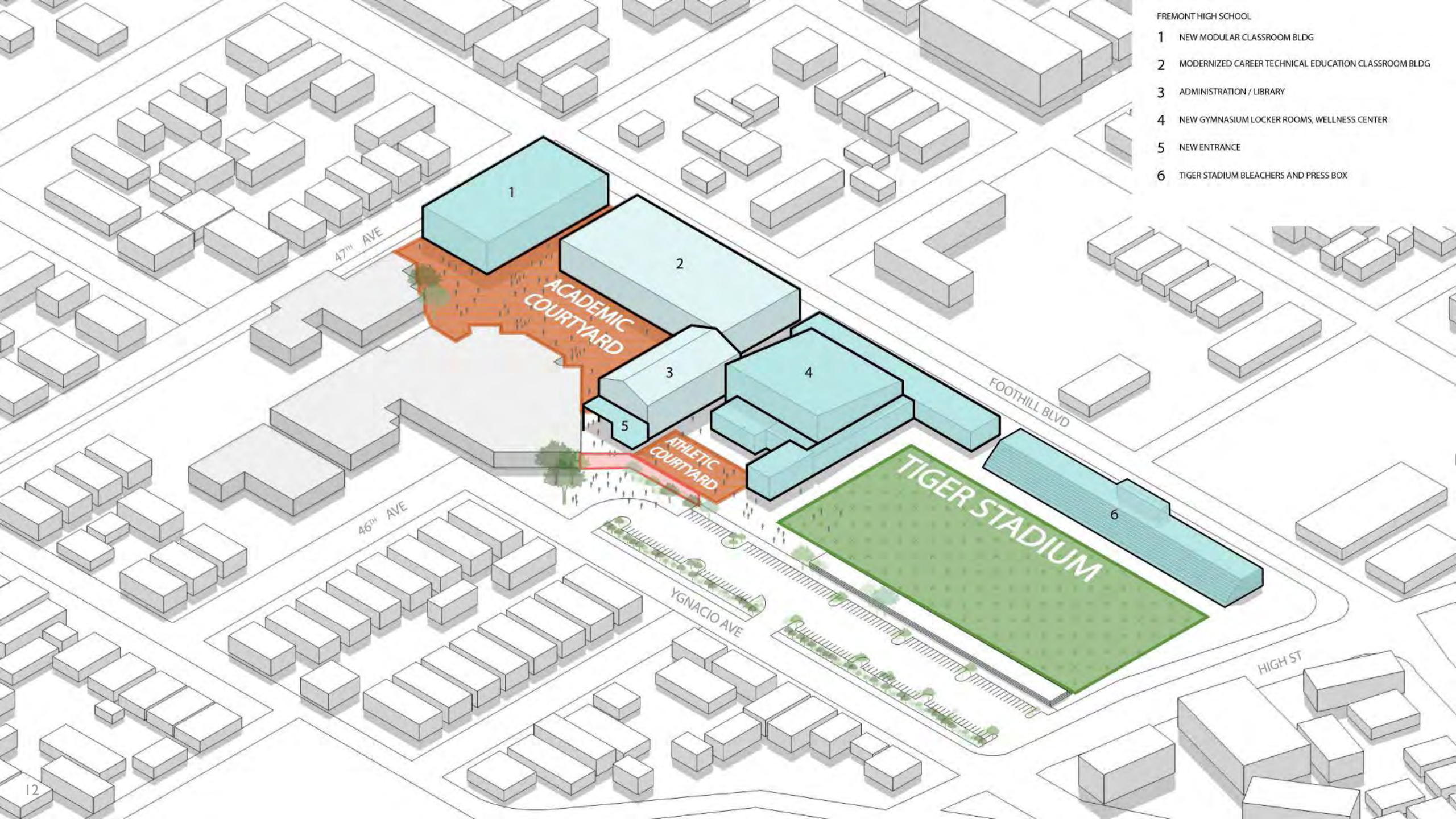
- Issues of neglect and dysfunction
- Organizational dynamics added layers of complexity
- Charter schools in Oakland
- Academics/Small schools
- Enrollment decline
- Instability in leadership and vision for the school

Lost Community Ownership and Connection

Project Overview

- Scope:
 - New 12 classroom building
 - New gym, wellness center and stadium
 - Modernized CTE building
 - New Admin entry and re-clad library
- Budget:
 - \$131M Total Project Cost
 - \$97M Construction Cost





- FREMONT HIGH SCHOOL
- 1 NEW MODULAR CLASSROOM BLDG
 - 2 MODERNIZED CAREER TECHNICAL EDUCATION CLASSROOM BLDG
 - 3 ADMINISTRATION / LIBRARY
 - 4 NEW GYMNASIUM LOCKER ROOMS, WELLNESS CENTER
 - 5 NEW ENTRANCE
 - 6 TIGER STADIUM BLEACHERS AND PRESS BOX

47TH AVE

46TH AVE

YGNACIO AVE

FOOTHILL BLVD

HIGH ST

ACADEMIC
COURTYARD

ATHLETIC
COURTYARD

TIGER STADIUM

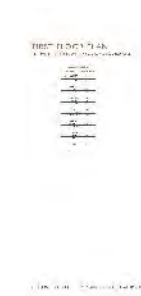
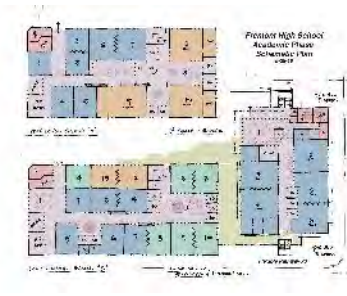
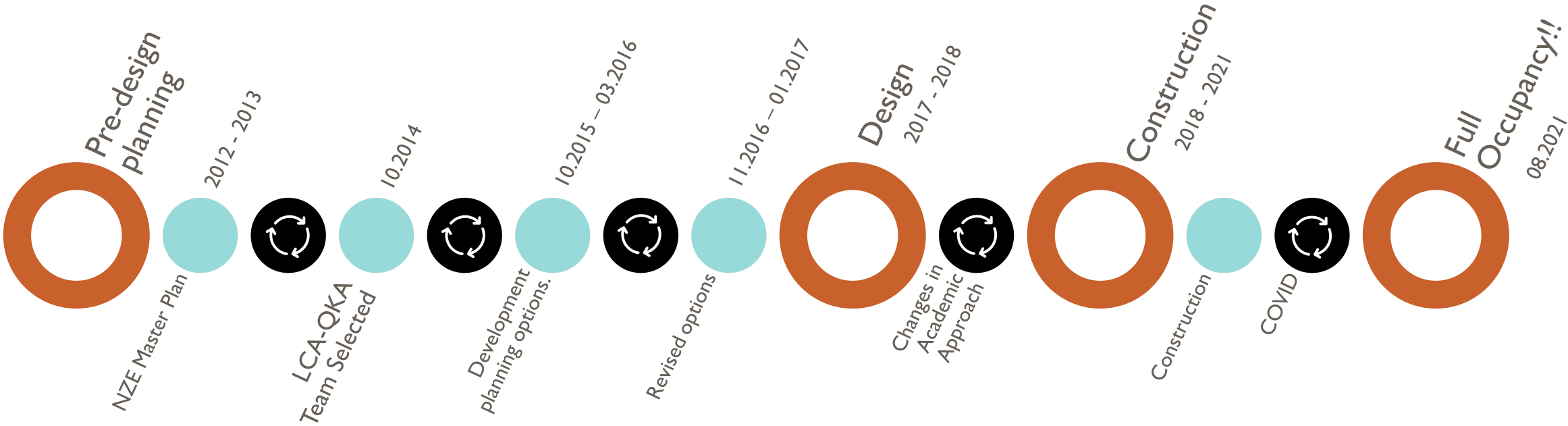


Sustainability

- ZNE Master Plan
- CHPS Verified Project
- High Indoor Environmental Quality
- Energy and water efficient
- Daylighting and exterior shading



Project Timeline





Lessons Learned



Form a Discussion Group of 4

- Introduce yourselves
- 2:00



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HOW CAN A FACILITIES PROJECT RE-BUILD COMMUNITY OWNERSHIP?





SCIENCE, HEALTH & FORENSICS



DIGITAL MEDIA & TECHNOLOGY



PUBLIC SERVICE & GLOBAL STUDIES



ENGINEERING & ARCHITECTURE

LINKED LEARNING PATHWAYS



PROJECT BASED *and* BLENDED LEARNING DESIGN THINKING PEER TEACHING

RESTORATIVE PRACTICES
STRUCTURED EXTENDED DAY
SHARED GOVERNANCE
HEALTH CLINIC

CREATING a NEIGHBORHOOD QUALITY SCHOOL for our CHILDREN

6-12 MIDDLE AND HIGH SCHOOL
4 PATHWAYS + NEWCOMER + SPED PROGRAMS

NEW ZERO NET ENERGY FACILITY COMPLETED

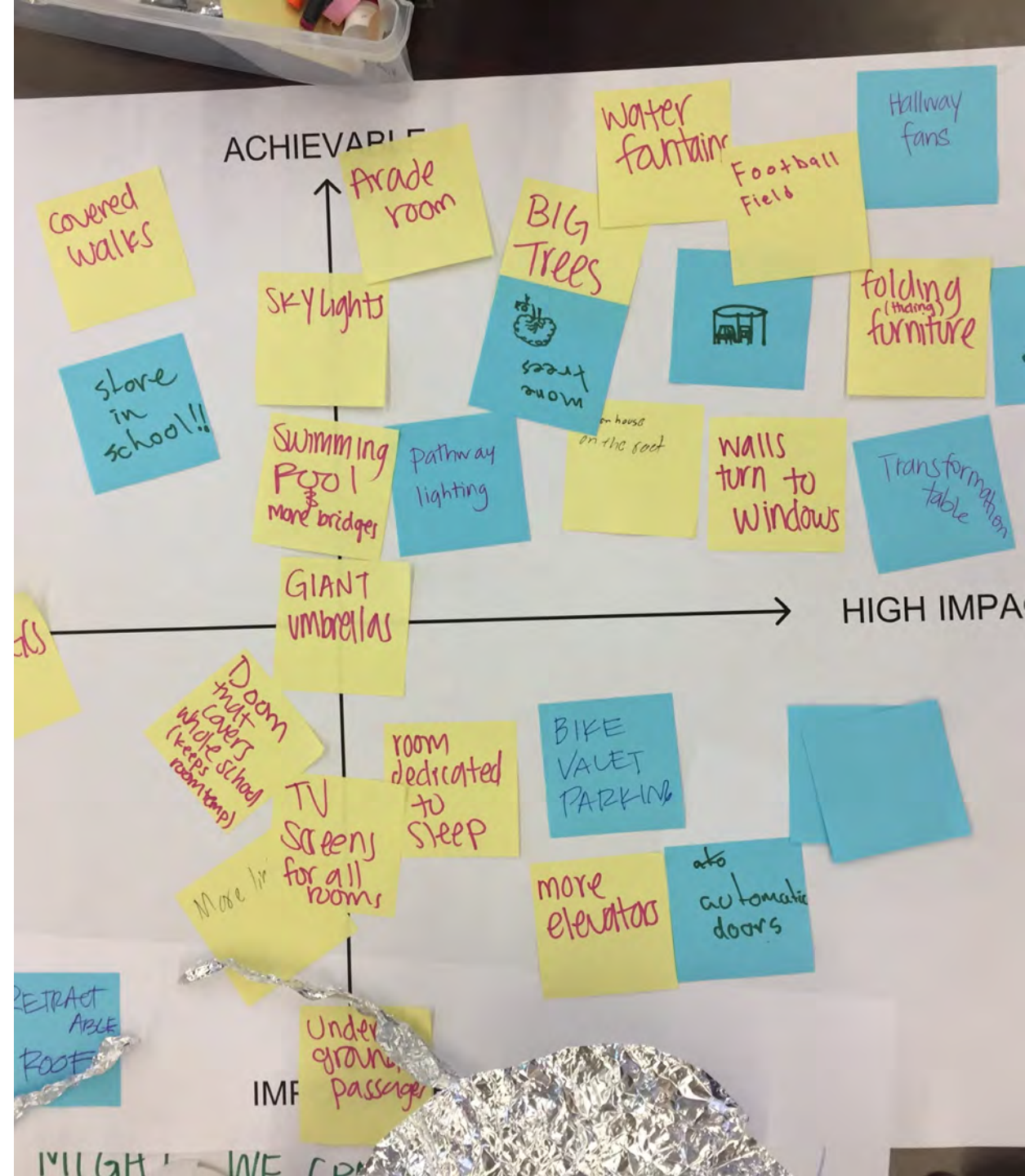
1. Community Engagement is Foundational

INTENSIVE SUPPORT SCHOOLS INITIATIVE 2015

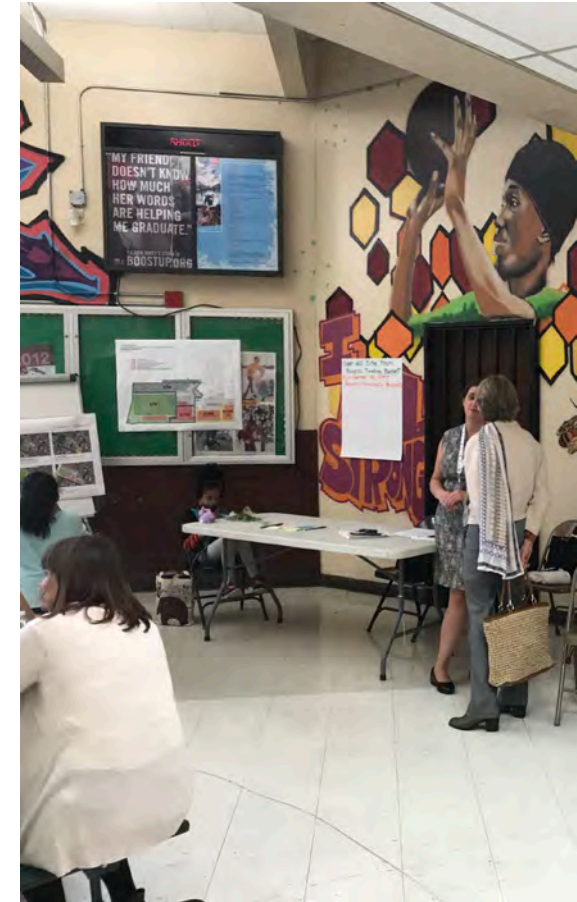
2021

Consistent and Organized

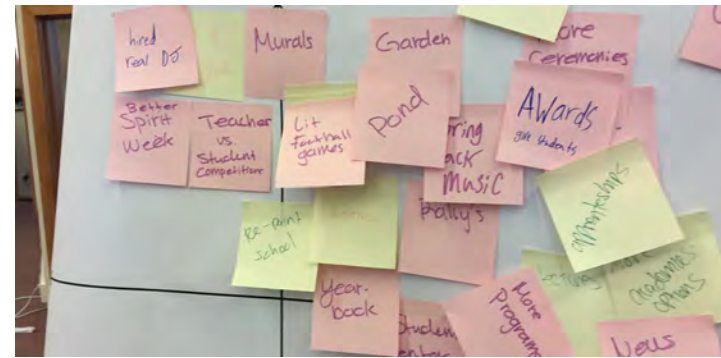
- Planning through Construction
- External communications to keep community informed
- Driven by District policy and community expectations
- Partnership between District, School and Design Team



COMMUNITY MEETINGS



STUDENT ENGAGEMENT





Faculty Meetings

Shared Vision and Purpose

- Need to get something done
- Support Students and Families
- Connect to the Community
- Support academic programs
- Create a sense of pride and *ownership* in Fremont HS

Organized advocacy

- **Consistent Committee representing the Community**
 - Engage with people who are the most vocal
 - Find people who are genuinely engaged and care
 - Need to have availability to participate
 - Use it to draw people into the school community
- **Diverse team with connections to different constituent groups**
- **Know when to rally support around specific issues**
- **Make sure that rationale and communication about decision making is clear**
- **Over communicate – in absence of information people make things up**

Leadership



Nydia Baez



Tom Skjervheim



Tim White

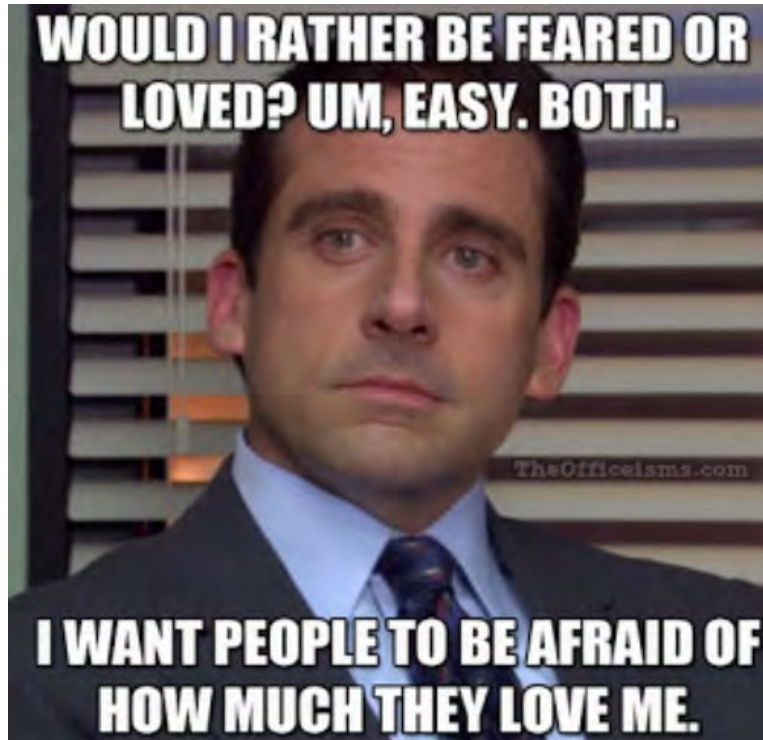


Kenya Chatman




Conversation 1 of 3

- Share an example of leadership in action relative to Community Engagement.



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2. Design and Decisions must be Driven by Educational Program

Architecture and Engineering

Linked Learning Academy

- Hands on curriculum in design, engineering and construction
- Flexible lab spaces for fabrication and design
- Outdoor work area
- Existing wood shop
- Connected classrooms



Digital Media Academy

Linked Learning Academy

- Video recording studio
- Audio recording booths
- Editing and production lab
- Connected sports venues and classrooms



Academic Classrooms

- New general education classrooms
- State of the art science labs
- Flexible learning spaces for different teaching styles



Athletics and Wellness

- Fitness Center
- Community Wellness Clinic
- Locker rooms
- Gymnasium
- Full size football field and stadium




Conversation 2 of 3

- How do you foster student ownership of a space?



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3. Have the 'Right' Team

Approach

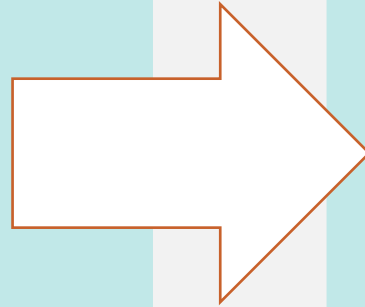
- Listen
- Care about the project and the community
- Start from a place of Trust
- Work to understand the needs of the school and community
- Communicate options clearly and honestly to help make decisions



Change in Approach

Manage

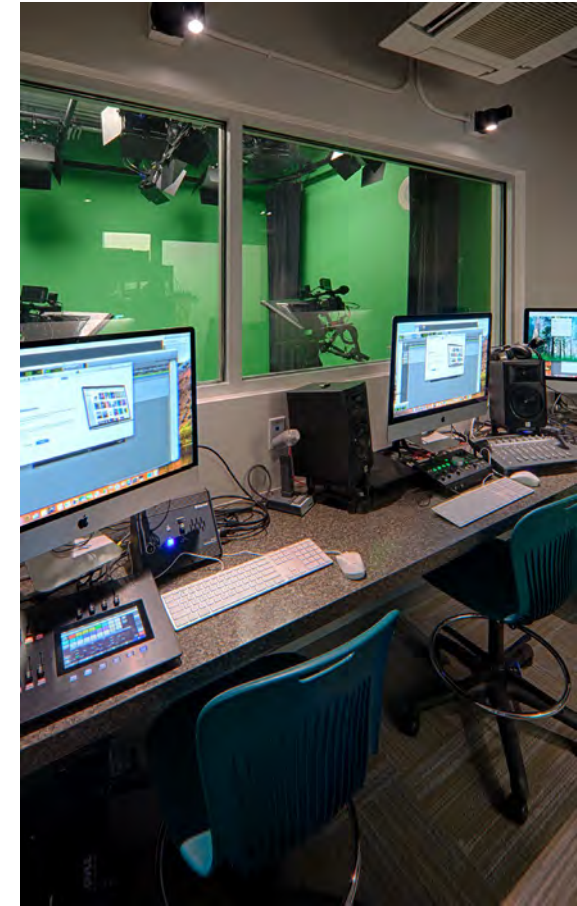
- Traditional School design
- Rigid structures, schedules, layouts
- Focused on controlling student bad behavior
- “School is not for us”
- Based in fear
- Has contributed to inequity
- “cells and bells” design



Trust

- Next Generation Schools
- Trust flows from:
 - Society to...
 - Educational Leaders to...
 - Teachers to...
 - Students
- Students feel safe and welcome
- Based on love and compassion
- Community and student ownership
- “This school is for me”
- Flexible and dynamic designs

EXPERIENCE



Conversation 3 of 3

- What spirit animal should a facilities team have and why?



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FREMONT HIGH SCHOOL

2000



GYMNASIUM

5000





Impact on the Students

- Enrollment has increased from 400 to over 1000
- Students feel more welcome, valued and appreciated
- Free and safe to express themselves and find who they are



Impact on the Community

- 'Fremont is a feeling'
- Conversation with parents and families has gone beyond safety to the whole academic experience
- Welcoming entry helps people feel valued
- Creates more safe space for students and communities





Thank you!

